

ANNUAL REPORT

2022





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Warden's Welcome

On behalf of Council, I am delighted to share this 2022 Annual Report with you in hopes you will find the following information valuable and informative. It was a privilege to serve as Elgin County Warden as we returned back to some normalcy post-pandemic. I am confident that we, as a community, can work together to maintain Elgin County's status as one of the most desirable places to live, work, and play!

While this report satisfies a mandatory legislative obligation, it also serves as a chance to appreciate our numerous accomplishments in 2022. As per the Provincial legislation, the annual report offers a summary of the County's financial progress for the year ending on December 31, 2022, and highlights the County's triumphs, reminding us of our unwavering dedication to providing excellent service to our residents and local businesses.

Council's Strategic Plan, which was adopted in 2020, served as a road map to guide policy decisions until the end of our term in November 2022. As we worked towards our three strategic priorities of *Serving Elgin*, *Growing Elgin*, and *Investing in Elgin*, we continued to uphold our values of integrity, teamwork, fiscal responsibility, transparency, public engagement, and effective service delivery.

We extend our sincere appreciation to our residents and businesses for their resilience amidst the unprecedented challenges of the past year. We acknowledge and recognize your continued adaptability in the face of the evolving circumstances brought on by the COVID-19 pandemic. We would also like to thank our Council and staff for their efforts and dedication in 2022.

We remain optimistic that our community will emerge from these challenges stronger and more resilient, thanks to the strength of our citizens and the prudent financial planning outlined in this report.

Thank you for taking the time to review our Annual Report.

MARY FRENCH

2022 Warden

Your Elgin County



Elgin County is an Upper-Tier Municipality that is comprised of the following seven (7) Municipalities:

- Municipality of West Elgin
- Municipality of Dutton Dunwich
- Township of Southwold
- Municipality of Central Elgin
- Town of Aylmer
- Township of Malahide
- Municipality of Bayham

Elgin County consists of County Council and Administration, which is made up of 10 departments focused on delivering exceptional service to approximately 52,000 people. The County serves its area municipalities, businesses, visitors, community and government partners, and Elgin County employees.

While the City of St. Thomas is geographically located within the boundaries of Elgin County, it is a Single-Tier Municipality, and its services and operations are separate from those delivered by Elgin County.

COUNTY OF ELGIN SERVICES



Community & Cultural Services (Archives, Library, Museum)



Land Ambulance Services - Provided by Medavie



Maintenance of Elgin County Roads



Economic Development & Tourism Services



Planning & Land Division Committee



Provincial Offences Administration



Emergency Management/Fire Training Services



Long-Term Care Homes & Seniors Services



Social Services - Administered by the City of St. Thomas and funded by the County

Meet Your 2018 - 2022

Elgin County Councillors

**BOB
PURCELL**
Mayor



**DUNCAN
MCPHAIL**
Mayor



SOUTHWOLD

**DUTTON
DUNWICH**

**WEST
ELGIN**



**GRANT
JONES**
Mayor

Mayors were elected at their Local Municipalities for a four-year term in October 2018 with the next Municipal Election in October 2022.

**DAVE
MENNILL**

Mayor



**DOMINIQUE
GIGUÈRE**

Deputy Mayor



MALAHIDE

AYLMER



**MARY
FRENCH**

Mayor

**CENTRAL
ELGIN**

BAYHAM



**SALLY
MARTIN**

Mayor



**TOM
MARKS**

Deputy Mayor



**ED
KETCHABAW**

Mayor

Elgin County Strategic Plan

2018 - 2022



The County of Elgin's Strategic Plan provides a guide for the organization to follow over the years. Priorities were determined based on public feedback and budget decisions in response to Elgin County's challenges.

This plan focuses on improving the quality of life for Elgin County residents. Success in these priorities will result in a healthy, safe, affordable and resilient Elgin.

In 2019, Elgin County Council approved the 2020-2022 Strategic Plan. The plan highlights the following priorities and goals:



Serving Elgin

To re-design how we respond to community needs in a creative, sustainable way.

We do this by focusing on:

1. Ensuring alignment of current programs and services with community need.
2. Exploring different ways of addressing community need.
3. Engaging with our community and other stakeholders.



Growing Elgin

To be the place where people want to live, work and play.

We do this by focusing on:

1. Planning for and facilitating commercial, industrial, residential, and agricultural growth.
2. Fostering a healthy environment.
3. Enhancing quality of place.



Investing In Elgin

To make responsible financial decisions.

We do this by focusing on:

1. Ensuring we have the necessary tools, resources and infrastructure to deliver programs and services now and in the future.
2. Delivering mandated programs and services efficiently and effectively.

2022 Key Achievements



Economic Development & Tourism Strategy

Elgin County Council approved a new Economic Development and Tourism Strategy for 2022-2025 to direct the department's efforts over the next four years. This strategy affirms the County's commitment to re-evaluating how we spend our time and resources to support our local entrepreneurs better and foster an environment of opportunity for the County, its residents, and businesses.

Libraries Go Fine Free

With the unwavering support of County Council, all ten (10) of our Elgin County Library Branches began the gradual elimination of late fees. This aligns with the fine-free movement which aims to remove barriers to library use.



Village of Richmond Reconstruction

Council undertook a major reconstruction project in the Village of Richmond, located within the Municipality of Bayham. This project included the replacement of storm sewers and road structure replacement complete with curbs, asphalt and concrete sidewalk extension on Richmond Road. Final base asphalt will be added in 2023 to complete the project.



Main Floor Renovations & Elevator Project

Elgin County took strides at making its services more accessible in 2022. This began with a much-needed renovation of the main floor of the County's Administration Building, including an upgrade to the building's 1930s vintage elevator systems to address accessibility deficiencies.





“These Hands” Charity Gala

Through generous donations, Warden Mary French’s Charity Gala, in support of the Terrace Lodge Redevelopment, helped to raise \$27,859 for the Comforts of Home Fundraising Campaign. This event featured the publication titled *These Hands: Touching Memoirs of Seniors Living in our Community*, which documented the hands of 56 individuals in our community. All 56 individual’s hands were also framed and displayed at the event.

Long-Term Care Homes Job Fairs

County Council found unique methods of attracting employees to our three (3) Long-Term Care Homes through hosting three (3) job fairs across our communities, a first for Elgin County.



Amazon Robotics Fulfillment Centre

The redevelopment of the former Ford Lands finally came to fruition with the construction of a 2.8 million-square-foot Amazon Robotics Fulfillment Centre. Once this facility is fully operational, approximately 1,500 employees will work to package and ship orders for residents all across Canada.



RNAO Best Practice Spotlight Organization Designation

We also celebrated our LTCHs with their highly sought-out designation from the Registered Nurses’ of Ontario as a Best Practice Spotlight Organization (BPSO).



Elgin-Middlesex Regional Fire School

The Elgin-Middlesex Regional Fire School saw its first round of students graduate, and 550 students attended courses to help serve Elgin and area’s exceptional fire services.



Understanding Your 2022 Taxes



Council remains committed to achieving affordable taxes while maintaining and expanding high-quality services for residents. By taking a long-term 10-year view in our budget development, Council strives to proactively tackle the challenges facing our residents and seize upon opportunities that will improve our residents' lives.

Since understanding budgets can be a daunting task, we prepared an informative video in 2020 to help you understand a bit of the process that Council undertakes each year to ensure you are receiving the best quality services at affordable tax rates. This video can be found [here](#).

In March of 2022 Council approved a budget with a 1.68% increase in taxes on an average property or a \$37 increase on an average household.



Tax Rate Increase:
1.68%



Tax Increase on Residential Property valued at \$350,000: \$37



2021 Total Levy:
40.6M



Levy Increase over 2020: \$1.5M

The following chart represents Elgin County's 2022 Budget and Actuals. The budget is an estimate of 2022 revenue and expenses supporting Elgin County's day-to-day operations. Actuals represent real revenue and expenses throughout the year.

For a further breakdown of department spending, please refer to 'Appendix I' for the performance details.

2022

Budget & Actuals



DEPARTMENT NAME	BUDGET	ACTUALS
Corporate Activities	(\$35,223,372)	(\$38,732,953)
Warden & Council	\$461,581	\$408,406
Administrative Services/ Agriculture/ Police Services Board	\$843,158	\$1,217,907
Financial Services	\$771,036	\$719,158
Human Resources	\$751,318	\$708,845
Administrative Building	\$674,668	\$519,606
Corporate Services	\$741,747	\$676,823
Engineering Services	\$7,802,772	\$8,275,604
Homes & Seniors Services	\$5,049,826	\$1,727,421
Museum & Archives	\$631,988	\$480,038
Library Services	\$2,987,272	\$2,965,768
Information Technology	\$1,794,817	\$1,686,876
Provincial Offences Administration	(\$111,885)	(\$109,029)
Ambulance & Emergency Services	\$3,070,302	\$2,919,940
Economic Development & Tourism	\$1,237,491	\$1,000,339
2022 Net Income	(\$8,517,280)	(\$15,535,251)

\$15.5M Net Income for County Capital and Future Operating Needs

(\$9,040,120.78)

2022 Net Income Used
to Fund Capital

(\$2,507,423.88)

2022 Net Income Used to
Fund Future Operating Need

(\$3,477,706.01)

2022 Surplus Temporarily
Placed in Tax Stabilization
Reserve (Acct 2640)

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admin@elgin.ca



(519) 631-1460



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[@elgincounty](https://www.instagram.com/elgincounty)



www.elgincounty.ca



www.engageelgin.ca



USE OF NET INCOME

APPENDIX I

Explanations of Performance (+/- \$100K)

DEPARTMENT NAME	AMOUNT	EXPLANATION OF PERFORMANCE
Corporate Activities	\$1,801,950	Increased Revenue: Tax, Interest & Provincial Funding
Warden & Council	\$52,338	
Administrative Services/ Agriculture/ Police Services Board	(\$620,941)	Decreased Revenue: Project Revenue lower than expected
Financial Services	\$38,568	
Human Resources	\$1,034	
Administrative Building	\$266,852	Decreased Costs: Wages, Utilities
Corporate Services	\$64,924	
Engineering Services	(\$674,926)	Increased Costs: Municipal Drains, Amortization, Write down of Assets no longer in service
Homes & Seniors Services	\$3,242,821	Increased Revenue: Unbudgeted Provincial funding increase in the Nursing Department
Museum & Archives	\$75,319	
Library Services	(\$24,286)	
Information Technology	\$309,486	Decreased Costs: Support and Maintenance
Provincial Offences Administration	(\$22,856)	
Ambulance & Emergency Services	\$4,512	
Economic Development & Tourism	(\$4,248)	
Total Performance	\$4,510,547	
Performance Explained	\$4,325,242	

Use of \$15.5M Net Income - Portion Related to Capital

REQUIRED CHANGES TO BALANCE SHEET	CHANGE BETWEEN 2021 & 2022
Change in WIP Carryforward costs is a decrease (1800 Accts)	\$2,521,918.34
Change in Capital Position is an increase (1820 - 1935 Accts) (In Service)	(\$22,489,783.56)
Capital Fund - Remaining Budget needs for Completion of Planned WIP	\$14,891,171.81
Capital Fund - Terrace Lodge (Acct 3210)	(\$268,817.06)
Capital Fund - White Station Garage (Acct 3205)	(\$92,471.75)
Capital Fund - Sewage Treatment Plant (Acct 3230)	(\$114,911.08)
Transfer to Capital Projects Reserve (Surplus to Closed Acct 3000)	(\$2,364,620)
Debt Repayment (Principle Portion Only)	(\$1,122,607.48)
<i>2022 Net Income Used to Fund Capital</i>	<i>(\$9,040,120.78)</i>

Use of \$15.5M Net Income - Portion Related to Operating

REQUIRED CHANGES TO BALANCE SHEET	CHANGE BETWEEN 2021 & 2022
Net of Transfers to Reserves (2600 to 2625 and 2670 to 2980) - Includes Growth Reserve Transfer and Use of Federal Gas Tax	(\$674,114.40)
Transfer for Operating Projects Carryforward to 2023 (Acct 2640)	(\$1,833,309.48)
<i>2022 Net Income Used to Fund Future Operating Need</i>	<i>(\$2,507,423.88)</i>

Use of \$15.5M Net Income - Remaining Surplus

SUMMARY OF CHANGES	CHANGE BETWEEN 2021 & 2022
Net Income Earned	(\$15,535,251)
Net Income Allocated to Reserves/Accruals	(\$11,547,545)
Council Chambers Approved Use of Surplus (May 2022)	(\$510,000)
2022 Surplus	(\$3,477,706.01)

OPERATING & CAPITAL PROJECTS

APPENDIX II

Carry Forward Capital Projects

Carryforward Capital Projects	Sum of Budget	Sum of Actual	Remaining Budget
II) Capital			
5) Capital WIP			
Capital Assets - Work in Progress			
22062105 Training Support Software- Officer Level*	11,000	9,333	1,667
26402101 Website Upgrades for Planning*	10,000		10,000
26601811 Exterior Building Capital Repairs/Parking*	1,027,769	8,955	1,018,814
26602008 Security Improvement - Card Access & Alarms*	100,000	26,844	73,156
26602011 Elevator*	3,180,000	1,917,456	1,262,544
26602108 Interior Renovations*	850,000	149,814	700,186
26602110 Energy Savings - Electrical Upgrades*	70,000	32,607	37,393
26602111 Electrical Upgrades*	80,000	7,875	72,125
26602113 Zero Emission Project*	220,000	172,551	47,449
26602114 SRF - Council Chambers Renovations*	180,000	1,442,304 -	1,262,304
26602205 Window & Door Replacement*	265,000		265,000
26602210 Carpeting*	50,000		50,000
26602212 POA Generator*	85,000	4,722	80,278
26852207 Tourism Van*	40,000	-	40,000
27902005 Museum - Misc Capital*	50,000	21,817	28,183
28002103 Medavie Equipment Replacement*	195,191	39,646	155,545
28002201 Ambulance Veh*	400,550		400,550
28002202 Power Lifts*	52,020		52,020
28002205 ERV Replacement*	85,958		85,958
28002206 SRF - UV Sterilization Units for Ambulances*	4,080		4,080
28002208 Edward - Mechanical Equipment Replacements*	55,000	5,037	49,963
28102201 Garage - Site Civil/ Mechanical Utilities Upgrades R	210,000	259,794 -	49,794
29402007 Misc Capital - Archives*	70,000	29,487	40,513
41012050 Kitchen Equipment*	66,500	52,497	14,003
41022350 Kitchen Equipment*	8,378		8,378
41032250 Kitchen Equipment*	8,875	1,150	7,725
42012190 EM LTC Medication Safety Technology*	23,652		23,652
42012251 IPAC Capital EM*	52,418		52,418
42012290 EM LTC Medication Safety Technology 2022-23*	32,193		32,193
42012291 2022-23 Clinical Decision Support Tools*	10,000	4,208	5,792
42012352 Bladder Scanner*	0		0
42012353 Carry Forward Nursing Equipment*	62,173		62,173
42022150 Bed Replacements*	88,740	82,478	6,262
42022190 TL LTC Medication Safety Technology*	26,280		26,280
42022250 Carry Forward Nursing Equipment*	44,218		44,218
42022251 IPAC Capital TL*	110,000	99,180	10,820
42022290 TL LTC Medication Safety Technology 2022-23*	35,770		35,770
42022291 2022-23 Clinical Decision Support Tools*	10,000	4,208	5,792
42031950 Lifts & Scales*	91,120	1,621	89,499
42032190 BV LTC Medication Safety Technology*	16,664		16,664
42032251 IPAC Capital BV*	46,948	1,561	45,387
42032290 BV LTC Medication Safety Technology 2021-22*	16,664		16,664
42032291 2022-23 Clinical Decision Support Tools*	10,000	4,210	5,790
43022250 Carry Forward Housekeeping Equipment*	5,534		5,534
45012055 Building Automation System*	30,000	18,517	11,483
45012056 Flooring Replacement*	40,000	10,430	29,570
45012057 Energy Savings - Electrical Upgrades*	50,000	4,263	45,737
45012150 HVAC*	80,000	15,199	64,801
45012152 Sidewalk Repairs*	30,000	14,348	15,652
45012250 Mechanical Equipment Replacements*	55,000	16,086	38,914

Carry Forward Capital Projects

45012263 IPAC Capital EM*	17,473		17,473
45021208 Building Renovation*	35,628,012	21,379,670	14,248,342
45022152 Elevator Upgrades*	10,000		10,000
45022153 Mechanical Equipment Replacements*	63,000	53,353	9,647
45022159 HVAC RTU Replacement*	100,000	-	100,000
45022250 Misc Capital*	20,000		20,000
45022258 TL Fundraising Capital*	132,114		132,114
45031952 Spa/Tub Room*	28,000		28,000
45031953 Lighting Upgrade*	50,000	577	49,423
45032055 Building Automation System*	75,000	20,512	54,488
45032057 Energy Savings - Electrical Upgrades*	80,000	5,274	74,726
45032059 Tub Room Upgrades*	250,000	121,354	128,646
45032151 Electrical Service Replacement*	80,000		80,000
45032152 IT Server Room*	30,000	18,939	11,061
45032153 Elevator Upgrades*	35,806		35,806
45032154 Mechanical Equipment Replacements*	270,562	245,310	25,252
45032155 Structure & Site Servicing Upgrades*	40,000		40,000
45032157 IPAC BV Enhanced Cooling*	213,978	167,304	46,674
45032251 IPAC Capital BV*	15,649		15,649
57801710 Website Development*	57,510	240	57,270
57801909 PCC Documentation Hardware*	30,000	11,071	18,929
57802005 HCM System*	125,000	71,998	53,002
57802009 Dietary Software*	61,872	7,116	54,756
57802011 Modernization Tools*	202,088	96,333	105,755
57802013 Hardware Replacement Carry Forward*	88,479	43,838	44,641
57802107 SDR - HCM Enhancements for Recruitment and Sche	76,760		76,760
57802108 SDR - Development Services Software Licenses for C	20,200		20,200
57802111 SRF - Council Chamber Hardware*	80,000		80,000
57802210 ITCS Emergency Resp Capital*	0	4,068 -	4,068
58101402 Aylmer Facility Improvements*	144,321	8,795	135,526
60002280 Multiple Bridge and Culvert Repair Tender - Enginee	76,500	45,748	30,752
60002281 Natural Heritage Study Bridges (Gilletts, Fulton, Jame	102,000		102,000
60002285 County Wide Master Servicing Plan*	255,000		255,000
60002295 Pickup Truck Addition 4070*	71,400		71,400
60042276 Traffic Signal Improvements*	102,000	51,999	50,001
60162280 Road 16 - Port Talbot Hill Drainage Rehabilitation 16	51,000		51,000
60382210 Richmond Reconstruction (Rd 38 and 43) - Eng. 202	3,039,600	2,207,747	831,853
60422280 Road 42 Rehabilitation (Glen Erie Line 19 - 55) 4208	102,000	92,749	9,251
60522280 King Bridge Rehabilitation - B38 52050*	-	4,086 -	4,086
60542220 Road 54 Rehabilitation (50% Oxford) 54010*	390,150	669,989 -	279,839
60901801 Port Burwell Road Drainage Survey*	190,000	120,419	69,581
60901804 Asset Management Program*	100,000		100,000
60901917 Elm Street at Centennial Road Intersection Improve	2,940,061	1,110,726	1,829,335
60902004 Wonderland Road and Talbot Line EA partnered wit	125,000	281,618 -	156,618
60902102 Transportation Master Plan (incl. Cycling Master Pla	251,000	201,136	49,864
62002001 Road 4 Rehabilitation (Hwy3/4 to City limits)*	801,199	424,296	376,903
62002103 Road 26 (Rd 25 to RR Tracks) Reconstruction 26020	100,000	31,268	68,732
62002109 Talbot Line Slope Repair*	650,000	567,481	82,519
62901905 Bothwell Bridge Rehabilitation - B01 7010*	1,368,000		1,368,000
62901908 Geotechnical Investigations - Roadway*	50,000	53,698 -	3,698
62902101 Eden Bridge Rehabilitation - B53 44020*	100,000		100,000
62902103 Philmore Bridge Deck Replacement - B49 43060*	1,500,000	99,618	1,400,382
II)2022 Carryforward Capital Total	58,733,427	32,676,530	26,056,898

Carry Forward Operating Projects

	Sum of Budget	Sum of Actual	Remaining Budget
I) 2022 Operating Carryforward			
1) Revenue			
Federal Funding - Project Revenue			
26602011 Elevator*	(100,000)	(100,000)	-
26602113 Zero Emission Project*	(100,000)		(100,000)
26602114 SRF - Council Chambers Renovations*	(100,000)	(100,000)	-
29402203 Internship Term B - YCW Archives*	(8,645)		(8,645)
45032154 Mechanical Equipment Replacements*	(114,173)	-	(114,173)
45032157 IPAC BV Enhanced Cooling*	(75,000)		(75,000)
Project Revenue			
20701601 Past Wardens Fund*	(554)	(554)	0
21602104 HR Support Services*	(0)	(9,375)	9,375
26602108 Interior Renovations*	(125,000)	(126,000)	1,000
26602113 Zero Emission Project*	(73,000)	(50,590)	(22,410)
26851008 Tourism Member Signs*	(297,495)	(246,619)	(50,876)
27902020 Donations Museum (Bushell Estate)*	(425,000)	(425,000)	-
28002207 Covid Funding Ambulance*	(0)	-	(0)
28101908 Cannabis Funding*		-	-
29802001 OAPSB Zone 6*	(4,244)	(3,818)	(426)
42012213 RNAO/BPSO Education EM*	(333)	(333)	-
42022213 RNAO/BPSO Education TL*	(334)	(334)	-
42022295 PREP LTC*	(88,421)	(88,421)	-
42032213 RNAO/BPSO Education BV*	(333)	(333)	(0)
45012299 STP Recoveries*	(0)	(12,500)	12,500
45021208 Building Renovation*	(9,949)	(273,317)	263,368
45022258 TL Fundraising Capital*	(114,264)		(114,264)
57802005 HCM System*	(125,000)	(87,972)	(37,028)
58101402 Aylmer Facility Improvements*	(9,525)	(9,525)	0
60542220 Road 54 Rehabilitation (50% Oxford) 54010*	(0)	(326,544)	326,544
62002001 Road 4 Rehabilitation (Hwy3/4 to City limits)*	(1,200)	(1,750)	550
Province of Ontario - Project Revenue			
28002109 Community Paramedicine Program Term A*	(1,000,000)	(821,100)	(178,900)
28002203 Community Paramedicine Program Term B*	(2,000,000)	410,775	(2,410,775)
28101908 Cannabis Funding*	(74,447)	(74,447)	-
28101910 EF - Efficiency Funding Reserve*	(725,000)	(631,250)	(93,750)
42012190 EM LTC Medication Safety Technology*	(23,652)	(23,652)	-
42012251 IPAC Capital EM*	(52,418)	(52,418)	-
42012290 EM LTC Medication Safety Technology 2022-23*	(32,193)	(24,144)	(8,049)
42012291 2022-23 Clinical Decision Support Tools*	(10,000)	(10,000)	-
42012352 Bladder Scanner*	(0)		(0)
42022190 TL LTC Medication Safety Technology*	(26,280)	(26,280)	-
42022221 TL MSTP Education*	(0)		(0)
42022251 IPAC Capital TL*	(110,000)	(110,000)	-
42022290 TL LTC Medication Safety Technology 2022-23*	(35,770)	(26,827)	(8,943)
42022291 2022-23 Clinical Decision Support Tools*	(10,000)	(10,000)	-
42032190 BV LTC Medication Safety Technology*	(16,664)	(18,367)	1,703
42032251 IPAC Capital BV*	(46,948)	(46,948)	0
42032290 BV LTC Medication Safety Technology 2021-22*	(16,664)	(13,589)	(3,075)
42032291 2022-23 Clinical Decision Support Tools*	(10,000)	(10,000)	-
45012263 IPAC Capital EM*	(17,473)	(17,472)	(1)
45021208 Building Renovation*	(250,000)	(250,000)	-
45032154 Mechanical Equipment Replacements*	(47,293)	-	(47,293)
45032157 IPAC BV Enhanced Cooling*	(197,492)	(197,492)	0
45032251 IPAC Capital BV*	(15,649)	(15,649)	(0)
46012220 IPAC Training Funding EM 2022-23*	(18,549)	(29,954)	11,405
46022220 IPAC Training Funding TL 2022-23*	(20,437)	(33,283)	12,846
46032220 IPAC Training Funding BV 2022-23*	(11,748)	(18,971)	7,223
60902004 Wonderland Road and Talbot Line EA partnered wit	(125,000)		(125,000)
2) Wages			
Project Wages			

Carry Forward Operating Projects

27902021 Donations Museum Bushell Research Assistant*	-	44,436	(44,436)
29402203 Internship Term B - YCW Archives*	11,371	4,200	7,171
42022221 TL MSTP Education*	5		5
46012220 IPAC Training Funding EM 2022-23*	5,091	2,112	2,978
46022220 IPAC Training Funding TL 2022-23*	5,656	4,189	1,466
46032220 IPAC Training Funding BV 2022-23*	3,224	675	2,549
Project Wages - HCA			
42022295 PREP LTC*	4		4
Project Wages - RN			
42022295 PREP LTC*	8		8
Project Wages - RPN			
42022295 PREP LTC*	6		6
3) Benefits			
Project Benefits			
27902021 Donations Museum Bushell Research Assistant*		8,591	(8,591)
29402203 Internship Term B - YCW Archives*	2,843	2,428	415
42022221 TL MSTP Education*	1		1
42022295 PREP LTC*	4		4
46012220 IPAC Training Funding EM 2022-23*	1,273	320	953
46022220 IPAC Training Funding TL 2022-23*	1,414	764	650
46032220 IPAC Training Funding BV 2022-23*	806	65	741
4) Operating Costs			
Parking Fines Municipal Partner Payments			
20701601 Past Wardens Fund*	972	136	836
21601505 Pay Equity*	33,299	6,701	26,597
21602104 HR Support Services*	0	9,375	(9,375)
26401701 Clean Water Initiative*	240,000	240,000	-
26401801 Official Plan - 5 year Review*	140,000	62,205	77,795
26402203 Document Branding Update*	5,000		5,000
26602106 Security Equipment*	10,000	380	9,620
26702302 Corporate Training & Development*	14,842		14,842
26802003 Donations Library Marketing*	13,250	4,736	8,514
26802108 Donations Library Website Updates*	4,000		4,000
26802205 Palmer Estate Support*	16,983		16,983
26851008 Tourism Member Signs*	339,392	256,076	83,316
26852026 Community Improvement Program - Municipal Part	577,000	450,835	126,165
27902004 Donations Alma College Alumnae Film*	10,000	(465)	10,465
27902020 Donations Museum (Bushell Estate)*	299,768	232,879	66,889
27902021 Donations Museum Bushell Research Assistant*	24,768		24,768
28002109 Community Paramedicine Program Term A*	1,000,000	242,588	757,412
28002203 Community Paramedicine Program Term B*	1,835,963	(142,150)	1,978,113
28002207 Covid Funding Ambulance*	0		0
28101908 Cannabis Funding*	74,447		74,447
28101910 EF - Efficiency Funding Reserve*	12,115		12,115
28102109 SRF - Unallocated Reserve*	1,129,840		1,129,840
29802001 OAPSB Zone 6*	4,244	1,500	2,744
42012213 RNAO/BPSO Education EM*	333		333
42022213 RNAO/BPSO Education TL*	334		334
42022221 TL MSTP Education*	0		0
42022295 PREP LTC*	88,421	580	87,842
42032213 RNAO/BPSO Education BV*	333		333
45021208 Building Renovation*	(15,080)	19,310	(34,390)
46012220 IPAC Training Funding EM 2022-23*	12,186		12,186
46022220 IPAC Training Funding TL 2022-23*	13,367		13,367
46032220 IPAC Training Funding BV 2022-23*	7,718		7,718
57802209 ITCS Emergency Response*	0	164,517	(164,517)
59601601 Budget Programming Costs*	14,450	1,355	13,095
59601801 Parking Software*	20,000		20,000
70201808 Legal Project summary	1	2,693	(2,692)
I) 2022 Operating Carryforward total	(706,497)	(2,539,806)	1,833,309

Closed Capital Projects

Project Names	Cum Budget	Costs to be Closed	Surplus
II) 2022 Closed Capital Projects			
5) Capital WIP			
Capital Assets - Work in Progress			
22062102 EOC Technology	-		-
22062201 Textbook Library	10,000	11,933	(1,933)
22062202 Fire Training School Utility Trailer	15,000		15,000
22062203 EOC Technology & Furnishings		7,055	(7,055)
26602107 Roof Repairs	300,000	225,764	74,236
26602112 Mechanical Systems Upgrades	47,000	24,987	22,013
26602211 Mechanical Systems Upgrades	47,000	3,316	43,685
26602213 POA UV Air Filtration System	20,000		20,000
27902106 Donations Museum Bushell Museum Equipment Purchases	1		1
22-1041 28002101 Ambulance 1GB6GUCG0G1187397	196,348	227,791	(31,444)
22-1042 28002101 Ambulance 1GB3GSC75N1254970	196,348	227,791	(31,444)
28002102 Power Lifts Carryforward	51,000		51,000
28002204 Laptops 17	108,000	109,670	(1,670)
28102111 Garage - Mechanical Equipment Replacements Reserve	216,000	283,169	(67,169)
42011950 Lifts & Scales	41,827	41,827	(0)
42012191 2021-22 Clinical Decision Support Tools	5,000	4,072	928
42022050 Lifts & Scales	25,782	25,782	0
42022191 2021-22 Clinical Decision Support Tools	5,000	4,070	930
42032191 2021-22 Clinical Decision Support Tools	5,000	4,070	930
43021950 Housekeeping Equipment	26,088	26,087	1
44011850 Laundry Equipment	23,000	605	22,395
45011853 Washroom Upgrades*	70,000	73,056	(3,056)
45012052 Flat Roof Repairs	105,000	117,156	(12,156)
45012059 Spa Renovation	40,000	41,329	(1,329)
45012063 Covid Capital EM	50,000	53,881	(3,881)
45012151 Security/Resident Safety	13,000	13,271	(271)
45012153 Misc. Maintenance, Calibration & Lifecycle Equipment Replacement	76,000		76,000
45012154 Concrete Flatwork Replacement	20,000	36,107	(16,107)
45012155 Misc Bldg	135,750	40,675	95,075
45012158 IPAC EM Enhanced Cooling	449,864	275,196	174,668
45022150 Camera Replacement	60,000	59,459	541
45022158 IPAC TL 2021-22 Minor Capital	27,275	4,905	22,370
45032052 Flat Roof	200,000	156,222	43,778
45032056 Flooring Replacement	20,000	4,070	15,930
45032062 Security/Resident Safety	35,000	9,273	25,727
45032156 Landscaping	25,000	8,787	16,213
45032250 Misc Bldg	20,000		20,000
57802201 Hardware Replacement	227,531	268,068	(40,537)
57802202 Photocopiers	13,865	18,540	(4,675)
57802203 Other Licenses	79,326	26,455	52,871
57802207 GIS CityWorks Implementation	150,000		150,000
57802208 DOCit Implementation	12,211		12,211
58102201 Book Purchases - Library	320,100	312,819	7,281
58102203 Accessibility Renos	35,000	35,758	(758)
60002250 Culvert Rehabilitations 56010	918,000	869,692	48,308
60032230 Road 3 Resurfacing (Iona Rd to Shedden) 3060	872,100	804,723	67,377
60032280 Coyne Culvert Repairs - C74 3040	25,500		25,500
60052240 Road 5 Surface Treatment (Section 10) 5010	51,000	28,066	22,934
60082278 Currie Road PXO (Dutton)	112,000	138,185	(26,185)
60162220 Road 16 Rehabilitation (Fingal to City) 16060	2,493,900	2,213,421	280,479
60182220 Road 18 Rehabilitation (Rd 119 To GL entrance) 18060	714,000	687,333	26,667
60402240 Road 40 Microsurfacing (42 to 45) 40010	153,000	88,559	64,441
60432240 Road 43 Surface Treatment (42 to 45) 43010	178,500	121,075	57,425
60442220 Road 44 Rehabilitation (Rd 46 to Hwy #3) 44010	295,800	289,227	6,573
60732220 Road 73 Rehabilitation (Aylmer to Avon Drive) 73060	3,672,000	3,916,972	(244,972)
62002006 Rodney Reconstruction (103 and 104) 103037 SURFACEU	817,269	817,269	-
62002006 Rodney Reconstruction (103 and 104) 103040 BASEU	4,357,231	4,294,164	63,067
62202102 Road 36 Resurfacing (Sparta to Rd 45) - paved shoulders 36040	134,600	27,624	106,976
62901805 Port Bruce Bridge Replacement 73030	3,139,729	2,759,137	380,592
62901805 Port Bruce Bridge Replacement 73031	5,339,771	5,339,771	0
62901902 King George Lift Bridge Rehabilitation 4001	7,562,568	6,586,374	976,194
62901902 King George Lift Bridge Rehabilitation 4001		669,912	(669,912)
62901910 Meeks Bridge Replacement 27010	2,550,000	2,111,138	438,862
Community Paramedicine Vehicles (Fully funded by Province)	164,037.66	164,037.66	-
II) 2022 Closed Capital Total	37,074,321	34,709,701	2,364,621