



REPORT TO COUNTY COUNCIL

FROM: Julie Gonyou, CAO

DATE: January 20, 2021

SUBJECT: Elgin County Council Strategic Plan 2020-2022 – 2021 Council Work Plan

RECOMMENDATION:

THAT the January 20, 2021 report titled, Elgin County Council Strategic Plan 2020-2022 – 2021 Council Work Plan, submitted by Julie Gonyou, CAO, be received and filed; and

THAT Council approve the 2021 Council Work Plan to support the Strategic Plan 2020-2022.

INTRODUCTION:

Council continued its work on the 2020-2022 Strategic Plan at a planning session held on January 20, 2021. At this meeting, Council developed a 2021 Council Work Plan with associated timelines. The purpose of this report is to seek Council's approval of its 2021 Work Plan.

DISCUSSION:

Council's Strategic Plan is a roadmap that aligns efforts and resources in a way that supports Elgin County to be the best County it can be. In 2020, Elgin County Council endorsed its 2020-2022 Strategic Plan as well as a Work Plan developed by Management Team in support of Council's priorities.

At its planning meeting on June 19, 2020, Council drafted a 2020 Council Work Plan to support its strategic priorities. Council reviewed and approved this work plan at its meeting held on July 14, 2020 and spent the remainder of the year working towards the completion of the actions contained within.

Council held a planning meeting on January 20, 2021 to review progress related to the actions contained within the 2020 plan and to identify actions for 2021.

The attached 2021 Council Work Plan is the result of this planning meeting.

FINANCIAL IMPLICATIONS:

There are no direct financial implications associated with the approval of the 2021 Council Strategic Work Plan.

ALIGNMENT WITH STRATEGIC PRIORITIES:

Serving Elgin	Growing Elgin	Investing in Elgin
<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Ensuring alignment of current programs and services with community need. <input checked="" type="checkbox"/> Exploring different ways of addressing community need. <input checked="" type="checkbox"/> Engaging with our community and other stakeholders. 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Planning for and facilitating commercial, industrial, residential, and agricultural growth. <input checked="" type="checkbox"/> Fostering a healthy environment. <input checked="" type="checkbox"/> Enhancing quality of place. 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Ensuring we have the necessary tools, resources, and infrastructure to deliver programs and services now and in the future. <input checked="" type="checkbox"/> Delivering mandated programs and services efficiently and effectively.

LOCAL MUNICIPAL PARTNER IMPACT:

There is no direct impact to Local Municipal Partners.

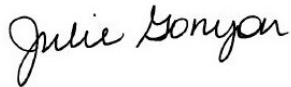
COMMUNICATION REQUIREMENTS:

A copy of Council's 2021 Work Plan will be posted on the County of Elgin's website on the strategic plan page.

**CONCLUSION:**

Council remains committed to working towards the completion of the actions contained within the 2021 Work Plan with the goal of achieving the objectives contained within the Elgin County 2020-2022 Strategic Plan.

All of which is Respectfully Submitted



Julie Gonyou
Chief Administrative Officer



Strategic Priorities and Goals	Objectives	2021 Actions	Timelines
<p>Serving Elgin <i>To re-design how we respond to community need in a creative, sustainable way.</i></p>	<p>Ensuring alignment of current programs and services with community need</p>	<p>Prioritize the recommendations from the Service Delivery Review and select areas of focus for 2021</p>	<p>Q1</p>
	<p>Exploring different ways of addressing community need</p>	<p>Remain current about priority projects/needs in each local municipal partner and identify the role of the County, if any</p>	<p>Ongoing</p>
	<p>Engaging with our community and other stakeholders</p>	<p>Hold an annual meeting with local municipal partner Councils and the City of St. Thomas</p>	<p>Q1</p>
		<p>CAO and Warden visit each local municipal partner Council</p>	<p>Q3</p>
		<p>Provide input into and participate in current provincial modernization initiatives</p>	<p>Ongoing</p>
		<p>Attend and support Public Information Centres for community- specific, County projects</p>	<p>Ongoing</p>
		<p>Promote engagement in the update to the Official Plan</p>	<p>Q4</p>
<p>Promote engagement in the development of the Transportation Master Plan</p>	<p>2022</p>		
<p>Growing Elgin <i>To be the place where people want to live, work, and play.</i></p>	<p>Planning for and facilitating commercial, industrial, residential, and agricultural growth</p>	<p>Explore opportunities to facilitate and promote development (i.e. debt, development charges, incentives, taxation, etc.)</p>	<p>Q1</p>
		<p>Review, evaluate, and determine whether to continue to invest in the Community Improvement Program (CIP)</p>	<p>Q2</p>
		<p>Support COVID-19 recovery for our taxpayers</p>	<p>Ongoing</p>

Strategic Priorities and Goals	Objectives	2021 Actions	Timelines
		Ensure local municipal partners' Official Plans align with the County's Official Plan	Ongoing
	Fostering a healthy environment	Review and approve the Community Safety and Well-Being Plan	Q2
		Clarify the mandate of the Environmental Advisory Committee	Q1
	Enhancing quality of place	Review, approve and fund recommendations from the Connectivity Committee	Q1
Investing in Elgin <i>To make responsible financial decisions.</i>	Ensuring we have the necessary tools, resources, and infrastructure to deliver programs and services now and in the future	Review and approve an update to the Official Plan	Q4
		Review and approve a Transportation Master Plan	2022
	Delivering mandated programs and services efficiently and effectively	Support the Terrace Lodge fundraising	Ongoing
		Develop and deliver key talking points/narrative about decisions and the future	Q1 + ongoing
		Support, fund and enable the implementation of the selected Service Delivery Review recommendations	Q1 + ongoing + 2022